

RELATIVE VALUES: COMPARISON OF MISSION GROUPS

Change since 2008-09	Russell Group	1994 Group	University Alliance	Million+	GuildHE
Surplus as a % of income	Up from 1.2 to 3.0	Up from 2.1 to 2.2	Up from 1.7 to 3.5	Up from 1.0 to 2.9	Up from 1.7 to 6.1
Income	+4.9%	+6.0%	+9.8%	+12.9%	+16.8%
Funding council grants as % of income	Down from 28.3 to 27.4	Down from 32 to 31.3	Down from 42.7 to 41.9	Down from 43.5 to 41.5	Down from 50 to 48.6
Staff costs	+3.7%	+4.2%	+6.5%	+10%	+11%
Staff costs as % of income	Down from 54.6 to 54	Down from 57.4 to 56.4	Down from 58.5 to 56.7	Down from 55.1 to 53.7	Down from 55.1 to 52.9
Aggregate borrowing	Down 11.7% to £1.37bn	Up 9% to £1.24bn	Up 3.8% to £666 million	Up 17.6% to £680 million	Down 1.1% to £162 million
Borrowing as % of income	Down from 15.2 to 12.8	Up from 35.9 to 36.9	Down from 18.3 to 17.3	Up from 20 to 20.8	Down from 27.9 to 25