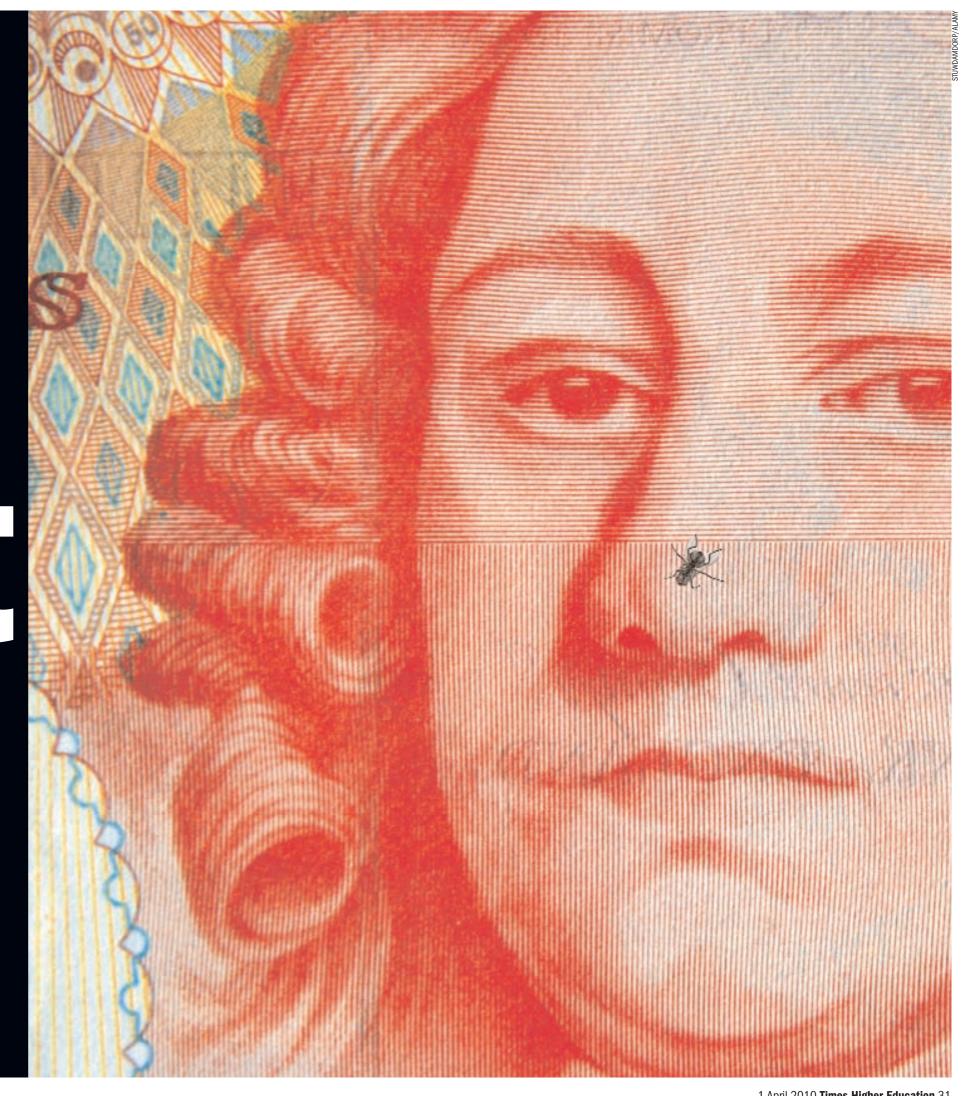


Both vice-chancellors and academics enjoyed healthy pay rises in 2008-09, although they may seem a distant memory to those now feeling the pinch. Using an exclusive analysis by **Grant Thornton**, **John Morgan** and **Hannah Fearn** look at who got what in the last year of plenty



30 Times Higher Education 1 April 2010 11 April 2010 12 April 2010 13 April 2010 14 April 2010 15 April 2010 15 April 2010 16 Ap

							00		VICE-CHA	N CELI	LORS' ANNU			S, 2008-09
Rank 08-09	Rank 07-08	Institution	Vice-chancellor/ chief executive (Names listed may not include all post holders over the period)	Salary (£)	Benefits (£)	Total salary excluding pension 800	% increase	Pension (£)	% increase including pension		Salary (£)	Benefits (£)	Total salary excluding pension	Pension (£)
1	32	City University London	J. Weinberg / M. Gillies	258,000	393,000	651,000	186.8	33,000	166.1 ^{1, 3}		227,000		227,000	30,000
	110	• • • • • • • • • • • • • • • • • • • •	M. Everett/S. Price	287,000	250,000	537,000	210.4	41,000	193.4 ^{1,3}		173,000		173,000	24,000 ¹
3	51	University of East Anglia London Business School	B. Macmillan/ E. Acton A. Likierman	224,000 427,000	265,000	489,000 427,000	129.6 17.3	30,000 47,000	114.9 ^{1, 3} 15.6 ¹		213,000 364,000		213,000 364,000	28,500 46,000
_	112	University College Falmouth	A. Livingston/A. Carlisle	204,118	188,000	392,118	129.5	23,011	114.0 4		170,832		170,832	23,163
6	6	University College London	M. Grant	303,492	72,698	376,190	27.3	28,552	21.8		284,265	11,356	295,621	36,808
7		Leeds Metropolitan University	S. Lee/G. Hitchins	338,000	23,000	361,000	30.8	29,000	33.6 ¹		257,000	19,000	276,000	16,000
8	10	University of Liverpool University of Surrey	D. Bone/H. Newby C. Snowden	343,000 327,000	0	343,000 327,000	20.4 14.7	43,000 37,000	20.6 14.5		285,000 285,000		285,000 285,000	35,000 33,000
10	7	University of Birmingham	M. Sterling/D. Eastwood	310,000	0	310,000	6.2	42,000	6.01		292,000		292,000	40,000
11	22	University of Salford	M. Harloe	274,000	33,000	307,000	27.9	0	27.9		239,000	1,000	240,000	0
12	1	University of Nottingham	C. Campbell/D. Greenaway	300,000	0	300,000	-48.7	8,000	-50.6 ¹		585,000		585,000	38,000 3,4
13		Northumbria University	A. Wathey	206,000	93,251	299,251	25.7	27,000	27.9 ^{1, 3}		236,000	2,000	238,000	17,000 3,000 ¹
14 =15		Imperial College London University of Exeter	R. Anderson S. Smith	292,000 295,000	6,000	298,000 295,000	-30.5 13.0	41,000 44,000	-21.5 12.6		370,000 261,000	59,000	429,000 261,000	40,000
=15	9	•	A. Gilbert	281,000	14,000	295,000	1.4	39,000	1.8		277,000	14,000	291,000	37,000
17	25	•	J. Hood	287,000		287,000	20.6	40,000	20.7		238,000		238,000	33,000
18	14	,	N. Gorman	283,000		283,000	8.0	35,000	8.2		262,000		262,000	32,000
19 20	27 26	The Open University Liverpool John Moores University	B. Gourley M. Brown	272,000 270,000	1,360	272,000 271,360	15.3 14.8	37,000 38,070	14.9 14.8		236,000 235,000	1,326	236,000 236,326	33,000 33,132
21	17	University of Bristol	E. Thomas	270,000	1,000	271,000	8.0	38,000	8.0		251,000	1,520	251,000	35,000
=22	13	University of Bath	G. Breakwell	269,000	0	269,000	2.3	58,000	5.8		256,000	7,000	263,000	46,000
=22			R. Trainor	264,000	5,000	269,000	6.7	43,000	6.8		247,000	5,000	252,000	40,000
24 =25	20 42	University of Leeds	M. Arthur D. Latchman	253,000	7,000	260,000 259,000	6.6	55,000	12.5 18.3		237,000 219,000	7,000	244,000	36,000 30,628
-25 =25		Birkbeck, University of London Aston University	J. E. King	259,000 249,000	10,000	259,000	18.3 4.0	36,281 50,554	8.3		229,000	20,000	219,000 249,000	36,931
27	19	London School of Economics	H. Davies	240,000	17,000	257,000	4.0	34,000	4.3		229,000	18,000	247,000	32,000
28	37	University of Aberdeen	D. Rice	238,000	16,000	254,000	13.4	45,000	16.8		212,000	12,000	224,000	32,000
29	90	London South Bank University	D. Hopkin/M. Earwicker	240,000	13,000	253,000	36.0	33,000	41.6 ¹		173,000	13,000	186,000	16,000
30 31	33 21	Cranfield University Anglia Ruskin University	J. O'Reilly M. Thorne	251,000 239,000	11,000	251,000 250,000	10.6 3.7	31,000 33,000	10.2 3.7		227,000 231,000	10,000	227,000 241,000	29,000 32,000
32		University of Hertfordshire	T. Wilson	247,000	2,000	249,000	13.7	35,000	13.6		217,000	2,000	219,000	31,000
33	30	•	M. Russell/A. Muscatelli	248,000	0	248,000	7.8	35,000	8.0		230,000	,	230,000	32,000
34		University of Warwick	N. Thrift	247,084	0	247,084	12.0	33,600	12.1		220,656		220,656	29,621
35°		Queen's University Belfast University of Reading	P. Gregson G. Marshall	216,672 246,771	0	216,672 246,771	6.9 13.5	30,334 36,732	6.9 13.0		202,650 217,513	0	202,650 217,513	28,350 33,423
37	34	University of Cambridge	A. Richard	246,000		246,000	8.4	0	8.4		227,000	0	227,000	0
38	49	Institute of Education,		·		,					· ·		· ·	
		University of London	G. Whitty	245,031		245,031	14.6	36,620	15.5		213,898		213,898	29,980
39 40		Newcastle University Manchester Metropolitan University	C. Brink J. Brooks	244,300 241,000	2,000	244,300 243,000	8.1 10.5	41,646 30,000	12.8 10.1		226,000 218,000	2,000	226,000 220,000	27,396 28,000
		University of Chester	T. Wheeler	241,333	2,000	241,333	43.3	34,028	43.4 5		168,425	2,000	168,425	23,618
=42		Cardiff University	D. Grant	241,000		241,000	3.0	34,000	3.8		234,000	0	234,000	31,000
=42		Royal Holloway, University of London	R. Kemp	241,000		241,000	13.7	33,000	13.7		212,000		212,000	29,000
44 45	36 45	•	B. Lang/L. Richardson M. McVicar	220,000 239,000	20,000	240,000 239,000	6.2 9.6	32,000 34,000	7.9 ¹ 9.6		214,000 218,000	12,000	226,000 218,000	26,000 31,000
=46		•	R. Burgess	238,000	U	238,000	6.3	47,000	12.2		224,000		224,000	30,000
=46		•	K. Burnett	232,000	6,000	238,000	-20.1	35,000	-18.3		290,000	8,000	298,000	36,000 ¹
48	50	Birmingham City University	D. Tidmarsh	237,864		237,864	11.2	32,021	10.7		213,843		213,843	30,033
49		•	G. Henderson M. Bichard/N. Carrington	224,859	12,726	237,585	17.3	29,590	16.5 -31.3 ¹		190,657 307,603	11,851	202,508	26,883
50 51	64	University of the Arts London University of Strathclyde	A. Hamnett/J. McDonald	235,037 232,000	0	235,037 232,000	-23.6 16.6	3,219 32,000	-31.3 ¹ 16.8 ¹		199,000		307,603 199,000	39,104 27,000
=52		University of Dundee	A. Langlands/P. Downes	231,000	0	231,000	9.0	30,138	8.3 1		212,000		212,000	29,109
=52	68	University of Bedfordshire	L. Ebdon	227,000	4,000	231,000	17.9	30,000	17.0		192,000	4,000	196,000	27,000
54		University of Sussex	M. Farthing	227,000	0	227,000	2.0	31,000	2.7		222,454	1.010	222,454	28,836 ¹
55 56		University of the West of England Keele University	S. West J. Finch	224,583 225,000	443	225,026 225,000	-35.1 2.7	30,526 29,000	-35.5 ¹ 2.4		354,597 219,000	1,018	355,615 219,000	49,818 ¹ 29,000
=57	31	University of Edinburgh	T. O'Shea	222,000	1,000	223,000	-2.6	63,000	6.7		228,000	1,000	229,000	39,000
=57	66	University of Worcester	D. Green	223,000	0	223,000	12.6	31,000	12.6		198,000		198,000	27,506
=59	81	Staffordshire University	C. King	215,000	3,000	218,000	14.7	28,000	14.4		187,000	3,000	190,000	25,000
=59	67	Middlesex University	M. Driscoll	201,000	17,000	218,000	10.7	28,000	10.3		183,000	14,000	197,000	26,000

ay and benefits packages for vicechancellors rose by more than 10 per cent last year as the boom times in higher education ended with a bang.

While vice-chancellors' salaries rose in line with those for academics in 2008-09, about half of university heads also received additional benefits packages. Vice-chancellors who retired or stepped down at four institutions – City University London, the University of East London, the University of East Anglia and University College Falmouth – were awarded between £188,000 and £393,000 in one-off payments on top of their salaries.

In 2008-09, the leaders of 152 higher education institutions received a total of £33,311,726 in salaries and benefits, excluding pensions, according to an exclusive analysis of figures conducted by the accountants Grant Thornton on behalf of *Times Higher Education*. That represents a 10.6 per cent rise over the previous year, taking institutions' average spend on their vice-chancellors to £219,156.

The average salary for heads of institutions was £207,318, up 6.8 per cent.

Academics saw their average salaries rise by 7.1 per cent in 2008-09. The average stood at £46,607 at the end of the year, according to figures from the Higher Education Statistics Agency (Hesa).

Although the figures date from 2008-09, they emerge at a time when the consequences of the financial crisis are being keenly felt across higher education, with universities planning for job cuts and strikes looming on some campuses.

The number of institutions spending £300,000 or more on their vice-chancellors in total pay and benefits, excluding pensions, rose from five in 2007-08 to 12 in 2008-09.

l am sure that the thousands of staff likely to lose their jobs in the coming months will be delighted to learn that six-figure pay-offs are considered the norm by some vice-chancellors





Of those that made their accounts available, the institutions that spent the most on their vice-chancellors were City (£651,000), UEL (£537,000), UEA (£489,000), the London Business School (£427,000), Falmouth (£392,118) and University College London (£376,190).

City budgeted to pay Malcolm Gillies £393,000 as part of a "compromise agreement", in addition to his £258,000 salary, when he resigned after a dispute with the board over governance. He was later appointed vice-chancellor of London Metropolitan University.

UEL paid Martin Everett £250,000 after he resigned following a board investigation into his leadership in spring 2009.

UEA spent £265,000 on "additional pensionable service" for Bill Macmillan after he took early retirement following a period of sick leave.

At Falmouth, Alan Livingston benefited from a £188,000 "pension enhancement" in the year of his retirement.

At UCL, Malcolm Grant's £72,698 benefits package – on top of his £303,492 salary – included £12,000 for a service charge on his flat and a £20,000 payment to reflect his "contribution to UCL's outstanding performance".

Across the sector, there were a number of cases where the leader's post was occupied by more than one individual and occasions where one-off payments were made to individuals, including those retiring or stepping down.

The figures listed in the table should be understood as the cost of the office holder or holders, rather than as the basic salary of an individual. Grant Thornton compiled the figures from the accounts made available by 152 institutions.

According to the Hesa data, the highest average salaries for academics were at the London Business School (£146,459), the Royal College of Music (£58,846), City (£57,309) and the London School of Economics (£57,147).

The data also suggest that the pay gap between research-intensive universities and post-1992 institutions is narrowing.

In reading the figures on vice-chancellors' and academics' pay presented here, it's worth bearing in mind that they are from a year that saw a 5 per cent salary increase for those on the national pay spine. Employers also stress that the "majority of HE staff" enjoyed an additional 3 per cent increment as well.

Since then, as everyone knows, the financial climate has soured, a change reflected in the national pay award of 0.5 per cent for 2009-10. Negotiations between unions and employers on next year's settlement are likely to be tense and difficult.

owever, vice-chancellors are not on the national pay spine, instead having their pay decided by the remuneration committees of institutions' governing bodies.

Sally Hunt, general secretary of the University and College Union, said: "Hiding behind remuneration committees is not good enough when they are not required to publicly explain their reasoning.

"The salary bump-ups and massive pension

32 Times Higher Education 1 April 2010

					2008	-09		VIUL-UII	AN CELLORS' ANI		IV DENEFII: 07-08	J, 2000-
Rank 08-09 Rank 07-08	Institution	Vice-chancellor/ chief executive (Names listed may not include all post holders over the period)	Salary (£)	Benefits (£)	Total salary excluding pension	% increase	Pension (£)	% increase including pension	Salarv (£)	s (£)	Total salary excluding pension	
61 57	7 De Montfort University	P. Tasker	216,000		216,000	4.9	29,000	9.9	206,000	0	206,000	17,00
61 79	Sheffield Hallam Univer	P. Jones	215,000	1,000	216,000	13.1	30,000	12.8	190,000		191,000	27,00
63 78		C. Hallett	213,000	2,000	215,000	12.0	30,000	11.9	190,000		192,000	27,00
64 83		R. M. Jones	214,200	0	214,200	13.0	19,800	8.3	189,500		189,500	26,50
65 69	•	P. Wellings	214,000	24.000	214,000 214,000	9.7 8.1	27,000 29,000	9.5 8.0	195,000 174,000		195,000 198,000	25,0 27,0
65 65 67 92	•	R. Barnett D. Drewry/C. Pistorius	190,000 213,000	24,000	213,000	14.5	29,000	14.5	186,000		186,000	26,0
68 72 68 55	Goldsmiths, University of Royal Veterinary College	f London G. Crossick	212,000		212,000	9.3	30,000	10.0	194,000)	194,000	26,0
	University of London	Q. McKellar	194,000	18,000	212,000	2.4	27,000	2.6	183,000		207,000	26,0
70 80			211,000	0	211,000	10.5	26,000	9.2	191,000		191,000	26,0
70 23 72 71	· · · · · · · · · · · · · · · · · · ·	B. Wakeham B. Cantor	211,000 204,416	6,380	211,000 210,796	-11.7 8.4	42,550 37,739	-5.9 12.3	239,000 191,909		239,000 194,375	30,3 26,8
73 98	•		210,000	0,000	210,790	16.7	29,400	16.7	180,000		180,000	25,2
74 56		C. Jenks	209,000		209,000	1.5	29,000	2.6	206,000		206,000	26,0
74 86	6 University of Bradford	M. Cleary	209,000	0	209,000	11.8	24,569	11.7	187,000	0	187,000	22,1
74 59	•		209,000	0	209,000	2.0	28,000	2.6	205,000		205,000	26,0
77 63		S. Newstead/W. Purcell	207,400	605	208,005	3.8	28,115	6.4	183,000		200,397	21,5
78 95 78 113	•	C. Higgins S. Chapman	208,000 199,000	9,000	208,000 208,000	13.0 23.8	29,000 40,000	12.9 27.8	184,000 160,000		184,000 168,000	26,0 26,0
80 93		D. Chiddick	206,000	9,000	206,000	10.8	28,000	10.9	186,000		186,000	25,0
81 75	•	P. Scott	205,000		205,000	6.2	24,000	9.6	193,000		193,000	16,0
81 73			205,000		205,000	5.7	10,239	6.2	194,000		194,000	8,
81 82	2 University of the West o		205,000		205,000	7.9	28,660	8.4	190,000		190,000	25,6
81 77			203,000	2,000	205,000	6.8	28,000	6.4	190,000		192,000	27,0
81 100	,	J. Cater	202,000	3,000	205,000	15.2	27,000	14.3	175,000		178,000	25,0
86 94 87 47	4 University of Brighton7 Queen Mary, University	J. Crampton A. Smith/P. Ogden	200,000 204,000	4,065	204,065 204,000	10.5 -5.6	28,000 28,466	11.0 -5.6 ¹	175,000 208,000		184,657 216,000	24,5 30,2
88 54			202,000	0	202,000	-3.3	28,000	-3.0	209,000		209,000	28,0
89 102		R. B. Davies	197,000	4,000	201,000	13.6	27,000	14.0	173,000		177,000	23,0
90 58			200,184	0	200,184	6.9	27,816	7.0	187,28		187,281	25,
91 76			200,000		200,000	3.6	28,000	3.6 ¹	193,000		193,000	27,0
92 74	•	T. Blackstone	196,560	2,888	199,448	3.0	27,539	7.5	190,688		193,576	17,
93 88	-	M. Atkins	198,910	0	198,910	6.6	27,847	6.6	186,600		186,606	26,
94 89 95 87		J. Coyne J. Craven	197,792 196,000	0	197,792 196,000	6.1 4.8	22,330 16,864	4.3 4.8	186,402 187,000		186,402 187,000	24,0 16,1
96 109			195,000	0	195,000	11.4	27,402	14.5	175,000		175,000	19,
96 99			185,000	10,000	195,000	8.9	0	7.7	170,000		179,000	2,
96 70	•	-	171,000	24,000	195,000	0.0	24,000	0.0	195,000		195,000	24,
99 96	•		175,625	17,859	193,484	5.6	16,932	1.8	167,74		183,220	23,
.00 144		Peter R. Pearce D. Melville/J. Goodfellow	193,033	0	193,033	58.4 2.7	3,549	-33.3 ¹	121,90		121,901	172,9
. 01 85		·	193,000 192,000	0	193,000 192,000	9.4	27,000 27,000	2.8 9.5	188,000 175,478		188,000 175,478	26, 24,
102 103 102 62	•	P. O'Prey	191,000	1,000	192,000	-4.5	26,000	-2.7	156,000		201,000	23,0
	8 Thames Valley University		190,000	2,000	192,000	-34.0	22,000	-34.2	287,000		291,000	34,0
	7 Southampton Solent Un	iversity V. Gore	191,278		191,278	19.5	26,970	24.2	160,02	1	160,021	15,
06 101	· .	· -	189,000	2,000	191,000	7.9	26,000	8.0	176,000		177,000	24,
07 115			190,363	1 000	190,363	17.3	26,651	17.3	162,33		162,335	22,7
. 08 104 . 09 106		M. Pittilo M. Scott	186,250 175,000	1,639 11,183	187,889 186,183	6.5 6.3	20,437 24,975	7.8 6.4	175,000 165,000		176,474 175,133	16,7 23,2
10 107		F. Morgan	167,000	19,000	186,000	6.3	26,000	6.5	156,000		175,000	24,0
11 84	•		181,000	1,000	182,000	-3.7	25,000	-2.4	188,000		189,000	23,0
12 91	1 University of Essex	C. Riordan	181,000	0	181,000	-2.7	27,510	-2.1	186,000)	186,000	27,0
12 114	•	G. Holmes	178,500	2,500	181,000	8.2	25,200	8.8	157,500		167,300	22,
. 14 111	· · · · · · · · · · · · · · · · · · ·		142,000	34,000	176,000	2.9	22,651	3.1 ²	136,000		171,000	21,
15 126			175,000 175,000		175,000 175,000	16.7	25,000	17.0 -9.8	150,000		150,000	21, 34,
1 15 118 1 7 121		P. Thompson G. Davies	175,000 161,000	11,000	175,000	9.4 8.2	0	-9.8 8.2	160,000 147,000		160,000 159,000	34,
18 116	•		171,000	11,000	171,000	6.2	24,000	6.6	161,000		161,000	22,
18 12			162,000	9,000	171,000	14.0	23,000	13.5 ³	150,000		150,000	21,0
	York St John University	D. Willcocks	170,000	0	170,000	6.3	23,970	6.3	160,000		160,000	22,5

benefits for vice-chancellors on the way out make it difficult for anyone to have any confidence in the system...I am sure that the thousands of staff likely to lose their jobs in the coming months will be delighted to learn that six-figure pay-offs are considered the norm by some vice-chancellors. Similar settlements for them and an assurance that there is not one rule for them and one for the rest will soften the crushing blow of redundancy."

Alex Haslam, professor of social and organisational psychology at the University of Exeter, has previously led research showing that institutions with a wide disparity between the pay of vice-chancellors and other staff are likely to drift down the league tables that rank universities.

He says the research showed that "the more unevenly rewards are apportioned, the worse the organisation in question performs in the future. Accordingly, the more that universities treat leaders as superheroes (and reward them accordingly), the more their future performance is compromised. By the same token, the more that leaders display the same restraint that they urge in their staff, the more likely they are to secure the confidence and followership of those staff.

"Given the choppy waters that the sector is now entering, this wisdom seems particularly worth heeding at the present time. Indeed, we would be particularly concerned for the prospects of those institutions that ignore it."

A spokeswoman for the Committee of University Chairs (CUC), which represents the heads of governing bodies, says: "The average increase awarded to vice-chancellors in 2008-09 broadly reflects the high award for all staff at the end of what was a generous three-year settlement."

She adds: "From the CUC's own researches, we can report that considerable restraint was exercised by universities' governing bodies between 2009 and 2010 in setting vice-chancellors' pay, with a substantially lower average increase reported, reflecting the changed economic climate. Our analysis of pay increases shows that the average increase in salary was 1.9 per cent between 2008-09 and 2009-10. This compares with a total pay increase of up to 3.5 per cent for staff generally for 2009-10, comprising a pay settlement of 0.5 per cent plus an incremental rise of 3 per cent."

A spokesman for the Universities and Colleges Employers Association (Ucea) says the rise for vice-chancellors is in line with that for the rest of staff in higher education.

"Ucea's own research looking at the actual salary increases received by heads of institutions in 2008-09 shows a median increase of 8.9 per cent, broadly in line with the more than 8 per cent received by the majority of higher education staff for that same period.

"Ucea's figure is based on a comparison of the reported remuneration increases of the 133 heads of institution who remained in post over the period," he says.

"Nearly two years have passed since these 2008-09 increases, and it is no surprise that the 2009-10 remuneration figures for both staff and heads of institutions reflect





The more that leaders display the same restraint that they urge in their staff, the more likely they are to secure the followership of those staff

the need for sector sustainability."

The spokesman concludes: "Feedback from institutions where the outcome of 2009-10 pay reviews have been finalised show that 70 per cent of heads of institutions are either receiving no increase at all or 0.5 per cent."

he highest total for spending on a vice-chancellor in 2008-09 was recorded at City, which budgeted to pay Gillies £651,000. That was a rise of 186.8 per cent over City's spending on the vice-chancellor in the previous year.

A City spokesman says: "The salary paid to former vice-chancellor Malcolm Gillies is in line with that of vice-chancellors at similarsized universities.

"On 23 July 2009, Gillies and the university took the mutual and amicable decision that Gillies should step down, with both parties putting the interests of the university first. For the purposes of the 2008-09 annual accounts, an estimate was made of the sum to be paid to Gillies as part of the compromise agreement, and this is included in the annual accounts figure of £651,000. The agreement included a duty on Gillies to mitigate this payment. The 2009-10 accounts will be adjusted, as a significant part of the provision will not be required as Gillies took up the position of vice-chancellor of London Metropolitan University from 23 January 2010."

The second-largest package for a vice-chancellor was at UEL, where Everett was paid £250,000 after stepping down following an investigation into his leadership in 2009. That was a rise of 210.4 per cent on its spending on the vice-chancellor post in 2007-08.

A spokeswoman for UEL said: "During 2008-09 the substantive vice-chancellor was replaced by an acting vice chancellor. Both

34 Times Higher Education 1 April 2010 Times Higher Education 35

												LORS' ANNUAL PAY AND BENEFITS, 2008-09				
					2008	3-09					20	07-08				
Rank 08-09 Rank 07-08	Institution	Vice-chancellor/ chief executive (Names listed may not include all post holders over the period)	Salary (£)	Benefits (£)	Total salary excluding pension	% increase	Pension (£)	% increase including pension		Salary (£)	Benefits (£)	Total salary excluding pension	Pension (£)			
121 139	Trinity University College, Carmarthen	M. Hughes	155,008	13,850	168,858	29.9	22,097	28.4		116,973	13,051	130,024	18,695			
=122 123		R. Farwell	168,000		168,000	9.8	22,000	9.8		153,000	· ·	153,000	20,000			
= 122 120	St George's, University of London	P. Kopelman	168,000		168,000	5.7	32,000	13.0 ²		159,000		159,000	18,000 ²			
124 128	UHI Millennium Institute	R. Cormack	164,961	2,880	167,841	12.8	22,783	12.7		145,979	2,799	148,778	20,437			
125 124		G. Pillay	165,097		165,097	9.0	22,396	9.0		151,514		151,514	20,480			
126 130	University of Winchester	J. Carter	164,434	0	164,434	11.8	22,020	11.4		147,098		147,098	20,300			
127 122		J. Freeman-Attwood	139,235	24,164	163,399	-12.8	31,375	-26.4		163,214	24,215	187,429	77,322 ²			
128 143	•	G. Henderson	162,000	1,000	163,000	30.4	23,000	30.1		124,000	1,000	125,000	18,000			
129 135		R. Baker	162,500		162,500	18.0	1,984	6.4		137,658		137,658	17,004			
	University of Chichester	P. Robinson/R. Baker	161,335	0	161,335	11.3	22,587	11.3		144,921		144,921	20,289			
131 125		N. Lloyd	161,000		161,000	6.6	23,000	7.0		151,000	0	151,000	21,000			
132 140	London School of Hygiene	A. Hairana	450,000		450,000	04.5	20.554	00.22		120.000		420.000	00.4542			
400 440	& Tropical Medicine	A. Haines	158,000		158,000	21.5	32,551	20.3 ²		130,000	0.40	130,000	28,454 ²			
	University for the Creative Arts	E. Thomas	156,818	0	156,818	29.0	19,828	29.2		120,895	649	121,544	15,222			
134 133	School of Pharmacy,	A Cmith	15/1501		154 501	10.2	10 506	10.0		140,019		140.010	16,937			
135 130	University of London University College Plymouth	A. Smith	154,501		154,501	10.3	18,536	10.2		140,019		140,019	10,937			
135 129	St Mark & St John	D. Baker/M. Noble	153,975	0	153,975	4.4	20,785	5.0		147,461		147,461	19,003			
136 136	University of Wales, Newport	P. Noyes	150,000	1,000	151,000	11.0	21,000	11.0		135,000	1,000	136,000	19,000			
137 138		W. Jones/D. Llewellyn	137,972	12,474	150,446	12.2	20,819	12.4		122,642	11,448	134,090	18,256			
138 132		D. Warner	136,000	13,000	149,000	4.2	21,000	5.6		128,000	15,000	143,000	18,000			
139 137	1 /	S. Bartholomew	142,000	6,896	148,896	9.7	20,022	9.7		130,032	5,681	135,713	18,335			
	Glasgow School of Art	S. Reid	138,000	0,000	138,000	17.9	21,000	16.9 ³		117,000	0,001	117,000	19,000			
	St Mary's University College,	O. No.u	100,000		100,000	1110	21,000	10.0		111,000		111,000	10,000			
	Twickenham	A. Naylor	132,000	3,000	135,000	4.7	19,000	4.8		126,000	3,000	129,000	18,000			
142 145		P. Taylor	130,000	2,222	130,000	6.9	18,330	7.5		121,600		121,600	16,441			
143 150	, ,	C. Gaskell	126,516		126,516	10.2	16,524	10.7		114,762		114,762	14,460			
144 142		C. Lawson	124,537	1,609	126,146	0.3	18,721	1.2		124,537	1,212	125,749	17,435			
145 153																
	University College Lincoln	M. Robinson	114,910	5,304	120,214	9.4	16,202	9.3		105,788	4,068	109,856	14,916			
146 151	Norwich University College of the Arts	S. Tuckett/J. Last	119,154	1,045	120,199	6.6	16,801	6.6 ¹		112,000	746	112,746	15,792			
147 152	Royal Scottish Academy															
	of Music and Drama	J. Wallace	117,000		117,000	4.5	16,000	4.7		112,000		112,000	15,000			
	Writtle College	D. Butcher	111,000	1,000	112,000	6.7	15,000	5.8		104,000	1,000	105,000	15,000			
	Leeds Trinity University College	F. Bridge	111,607		111,607	6.5	15,738	6.5		104,810		104,810	14,778			
	Liverpool Institute for Performing Arts	•	110,414		110,414	7.8	15,568	7.8		102,457		102,457	14,446			
	Royal Northern College of Music	E. Gregson/J. Stockdale	108,000		108,000	-35.3	14,000	-35.4 ¹		165,000	2,000	167,000	22,000			
152 149	Rose Bruford College	A. Pearce	106,423	1,527	107,950	-6.5	15,006	-6.3 ¹		112,000	3,485	115,485	15,792			
	Average salary for head of institution		207,318	1 700 240	219,156	40.0	A 177 F7F	10.0		20 400 444	600.000	20 110 211	2 076 704			
	Total		31,512,380	1,799,346	33,311,726	10.6	4,177,575	10.0		29,496,111	620,203	30,116,314	3,976,721			

Accounts were not available for London Metropolitan University, the University of Cumbria and the University of Gloucestershire Accounts for University College Birmingham and the Edinburgh College of Art were made available too late to be included in the table Notes

- * Ranking based on figures subsequently corrected
- 1 Includes cost of more than one office holder during the year
- 2 Excludes payments not funded by institution
- 3 Includes exceptional payments, eg, compensation for loss of office, early retirement, backdated payments etc
- 4 Includes payments in respect of pension enhancements
- 5 The University of Chester's 2008-09 accounts were for a 16-month period, running from 1 April 2008 to 31 July 2009. The vice-chancellor's remuneration for the academic year 2008-09 was £183,000. Tables compiled and audited by Grant Thornton strictly from the accounts signed off by institutions on behalf of *Times Higher Education*.

post holders were paid on the basis of an annual salary of £182,000. For a period of time the two posts were overlapping.

"For the purpose of your league table the vice-chancellor annual salary for the 2008-09 financial year was £182,000.

"Heads of institutions' pay reflects the skills required and demands involved in leading complex, successful, multimillion-pound organisations. They operate in a global market.

"A sum of £250,000 was paid as compensation for loss of office."

UEA had the third-highest package. Macmillan took early retirement from the vice-chancellorship at the end of the 2008-09 academic year after a period of sick leave. The university spent £489,000 on him, a rise of 129.6 per cent on its spending on the vice-chancellor in the previous year.

A UEA spokeswoman says: "The university purchased, by way of a lump-sum contribution of £265,000, additional pensionable service, recognising his retirement before normal retirement age. This is not a payment of salary to the vice-chancellor, and it would be misleading to use it in any comparison with his salary figure for 2008."

The London Business School had the fourth-highest executive reward package, spending £427,000 on the holders of its dean's office in 2008-09, an increase of 17.3 per cent on the previous year. Sir Andrew Likierman took over from Robin Buchanan, who became president, during that year.

A spokeswoman says the changeover in leadership "resulted in some additional costs", as "effectively there were two salaries from the dean's office".

The fifth-largest package was paid by University College Falmouth. It spent £392,118 on Alan Livingston in the year he

Pay reflects what it takes to attract and retain individuals of sufficient calibre and experience to ensure UK universities continue to transform lives and remain world leaders





retired as rector after 22 years' service. That represented a rise of 129.5 per cent on executive recompense over the previous year.

A Falmouth spokeswoman says: "The final salary and pension entitlement of £392,118 comprises Livingston's annual salary of £164,781; performance-related pay of £18,837 for 2007-08; performance-related pay of £20,500 for 2008-09 (which because of his retirement date are both accounted for in the 2008-09 financial year) and a pension enhancement of £188,000 that was negotiated with the board of governors in 2000 as part of his contract of employment. This £188,000 was budgeted for annually over eight years and the total became payable at his retirement."

University College London laid out the sixth-biggest executive package on its provost, Malcolm Grant. It spent £376,190, including £72,698 in benefits, a rise of 27.3 per cent on the previous year. On the benefits, a UCL spokesman says £40,000 consisted of pension contributions, £12,000 related to a service charge on Grant's flat and £20,000 was "a non-pensionable lump-sum payment (rather than an increase in base salary) to reflect the provost's contribution to UCL's outstanding performance during the year".

The spokesman adds: "The decisions taken around the provost's salary in the period reported reflected a strong period of growth for UCL and pre-dated the current financial crisis. The provost, along with the university's senior management team, has agreed to forgo a discretionary pay rise for the coming year.

"It is important to note also a significant difference in the way the provost's pay is reported in comparison with that of other vice-chancellors. In the period reflected in this table, the provost was outside the Universities Superannuation Scheme (USS), and therefore the pension contributions for the provost formed part of the salary listed for him, which was not the case for vice-chancellors who were in the USS."

The average pension contribution made by institutions for vice-chancellors was £27,484.

The biggest contribution reported, aside from those retiring, was £63,000, which the University of Edinburgh paid for Sir Timothy O'Shea. An Edinburgh spokesman says: "This figure includes a one-off adjustment of £15,000. This brings into line the principal's pensionable salary with his length of service in the sector."

Nicola Dandridge, chief executive of Universities UK, says the pay packages "reflect what it takes to attract, retain and reward individuals of sufficient calibre, experience and talent to ensure that UK universities continue to contribute to our economic recovery, transform lives and remain world leaders".

She adds: "Salaries of university heads in the UK are comparable to those in competitor countries and are also in line with remuneration packages for directors and chief executives of public and private organisations of a similar size."

Comparing the average salaries and benefits packages for the different mission groups shows that vice-chancellors' pay varies widely between different types of institution.

1 April 2010 Times Higher Education 37

The average total salary and benefits package, excluding pensions, was £270,579

36 Times Higher Education 1 April 2010

2						AVI	ERAGE SAL	ARY OF F	ULL-TIME	ACADEMI	C STAFF.	2008-09
1 London Business School					Professors (£)							
2	08-09	07-08	Institution	Female	Male	All	Female	Male	AII	Female	Male	All
3 4 City University Lundon					192,480		104,584	122,936	116,919	118,767	155,450	146,459
4 3 London School of Economics 83,673 87,924 86,834 44,179 50,388 47,925 50,825 96,720 5 5 9 Royal College of Art 1,776 69 7,766 6 7,766 6 7,766 7,766 7,766 7 15 University of the Arts, London 64,500 65,121 53,847 53,381 53,922 54,766 8 6 1 Institute of Education, University of London 77,750 66,793 82,194 43,642 47,146 44,890 49,921 99,955 5 9 0,925 9 1,933 42,280 5 9 24 University of London 76,660 2 78,341 77,952 41,280 45,973 44,048 45,652 43,337 5 10 5 Queen Mary, University of London 76,660 2 78,341 77,952 41,280 45,973 44,048 45,652 44,095 5 12 12 University of Warning College C										 51 Q12		58,846 57,309
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8 6 Institute of Education, University of London 77,550 88,293 82,194 43,642 47,146 44,890 49,921 99,285 50 24 University of London 67,602 78,341 77,952 41,280 45,973 44,048 45,652 42,090 51 12 University of London 76,602 78,341 77,952 41,280 45,973 44,048 45,652 42,090 51 12 University of London 64,163 82,031 80,363 41,954 41,749 43,765 45,499 53,465 51 45 40 University of London 64,163 60,520 65,550 46,044 47,991 34,755 41,818 11 11 11 11 11 11 11 11 11 11 11 11			,									54,610
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21 12 Nersensbourne College	19		St George's, University of London			84,112	42,830	47,909	44,929	43,621		49,539
22 11 Ravensbourne College												49,465
23 33 Aston University of Brighton 60.146 69.036 66.171 46.145 48.462 47.407 47.013 50.604 4 25 39 Norwich University of Brighton 60.146 69.036 66.171 46.145 48.462 47.407 47.013 50.604 4 25 39 Norwich University of London 63.485 65.183 64.909 43.222 46.130 44.994 44.871 51.526 4 26 84 Soas, University of London 83.26 86.526 86.531 39.610 42.733 41.705 42.416 51.450 4 28 14 Imperial College London 83.26 86.526 86.131 39.610 42.733 41.705 42.416 51.450 4 30 25 Cardiff University of London 79.9001 82.492 82.071 39.658 43.530 41.956 41.892 52.536 4 31 8 London School of Hyglene & Tropical Medicine 74.623 80.971 78.672 41.923 46.662 43.835 44.857 53.676 4 32 29 University of Sussex 69.914 69.207 69.360 42.743 45.389 44.391 45.554 50.212 4 33 17 University of Glasgow 70.477 74.326 73.683 39.946 43.424 24.2065 42.983 51.482 4 34 35 University of Farafford 63.847 65.466 65.028 44.106 64.999 45.273 46.681 49.843 4 36 28 University of Safford 65.847 65.466 65.028 44.106 64.999 42.184 42.905 44.066 50.712 4 37 44 University of Safford 67.599 67.270 67.336 45.228 45.794 44.825 50.529 4 38 50 St Mary's University of London 67.599 67.270 67.336 45.939 45.273 44.862 65.029 4 39 41 Brunel University of Safford 67.599 67.270 67.336 45.238 45.794 44.825 65.294 44.966 49.374 4 40 10 University of Safford 67.599 67.270 67.336 45.238 45.794 45.588 45.994 45.583 49.584 45.905 44.956 50.712 4 41 26 Royal Verlinary College, Belfast 68.269 78.455 77.023 39.133 43.645 41.893 41.161 51.479 4 41 26 Royal Verlinary College, University of London 88.269 78.455 77.023 39.133 43.645 41.893 41.161 51.479 4 42 21 University of Elementary 68.289 78.455 77.023 39.133 43.645 41.893 41.161 51.479 4 43 61 Brunel University 61.686 77.99 67.270 67.336 49.914 44.926 49.714 48.254 46.502 49.714 48.254 45.504 49.714 48.254 45.504 49.714 48.254 45.504 49.714 48.254 45.504 49.714 48.254 45.504 49.714 48.254 45.504 49.714 48.254 45.504 49.714 48.254 45.504 49.714 48.254 45.504 49.714 48.254 45.504 49.714 48.254 45.714 48.254 45.715 41.715 41.715 41.715 41.7			•									49,429 49,392
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27 132 University for the Creative Arts			• •									48,971
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61 116 University of Wales, Newport 43,430 49,073 46,680 43,430 49,154 4 =62 97 University of Wales Institute, Cardiff 64,929 63,542 44,289 46,649 45,659 44,594 47,919 4												46,767
	61		University of Wales, Newport				43,430	49,073	46,680	43,430	49,154	46,751
	=62 =62		•									46,564
												46,564 46,336
65 45 University of Edinburgh 71,005 75,401 74,618 38,599 41,807 40,614 41,452 48,814 4	65		•		,	,						46,316
												46,298
67 64 University of Gloucestershire 62,884 63,832 44,646 46,290 45,562 44,874 47,347 4	6/	04	University of Gloucestershire		02,884	03,832	44,046	40,290	45,562	44,874	47,347	46,287

					AVI	ERAGE SA	LARY OF F	ULL-TIME	ACADEMI	C STAFF.	2008-09
			F	Professors (£)			t professors			ne academic	
08-09	07-08	Institution	Female	Male	All	Female	Male	All	Female	Male	AII
68		Roehampton University				46,000	46,665	46,274	46,000	46,665	46,274
69		University of Glamorgan	58,213	58,509	58,464	43,877	45,651	45,034	44,493	47,150	46,273
70 71		University of Southampton Bucks New University	68,373	71,826 72,652	71,196 75,109	39,060 45,320	41,751 44,425	40,809 44,815	42,056 46,352	48,236 46,177	46,257 46,252
72		Glasgow Caledonian University	62,154	60,622	60,958	44,062	46,499	45,306	44,544	47,704	46,206
73		University of York	69,915	72,633	72,035	38,711	41,160	40,185	42,235	48,390	46,145
74		Robert Gordon University	64,031	69,064	67,806	42,936	44,840	43,928	44,001	47,938	46,135
75 76		Queen's University Belfast	67,300	73,957	72,984	40,043	42,899	41,785	41,601	48,632	46,129
77		University of Stirling University of Bolton	68,007	66,415 61,331	66,741 59,762	40,731 43,844	41,438 45,803	41,134 45,048	43,547 44,104	47,748 47,105	46,127 45,988
=78		Liverpool John Moores University	57,706	62,813	61,934	42,764	45,930	44,694	43,277	47,598	45,982
=78		Swansea University	63,544	71,051	70,207	39,203	41,194	40,395	40,681	48,800	45,982
80		De Montfort University	59,104	59,981	59,798	42,843	45,247	44,259	43,793	47,315	45,945
81 82		Royal Agricultural College University of Sheffield	66,646	71,997	71,101	38,423	46,310 40,731	43,680 39,934	41,337	48,910 47,982	45,934 45,914
83		Birkbeck, University of London	63,534	68,158	66,397	40,442	42,270	41,412	43,930	47,544	45,905
84		University of Manchester	71,682	75,913	75,064	37,917	41,566	40,129	40,988	48,629	45,862
85		University of Bath	68,654	69,843	69,711	39,637	42,265	41,420	41,365	47,643	45,830
86 87		University of Portsmouth Anglia Ruskin University	70,438	61,055 80,978	61,009 76,616	43,442 42,922	46,156 44,922	45,217 43,951	43,756 44,161	46,741 47,061	45,723 45,663
88		Harper Adams University College			70,010	42,639	45,988	45,031	42,639	46,801	45,638
89	99	University of the West of England	55,073	55,228	55,176	43,555	45,831	44,811	44,222	46,684	45,602
90	108	Manchester Metropolitan University	63,498	63,098	63,209	43,174	44,757	44,077	44,219	46,521	45,560
=91 =91		Central School of Speech and Drama University of Reading	63,880	68,397	67,568	43,922 40,049	45,010 41,797	44,409 41,118	43,922 42,121	47,468 47,444	45,558 45,558
93		London South Bank University	68,978	66,465	67,303	43,404	45,337	44,479	44,321	46,520	45,555
94		School of Pharmacy, University of London	, , , , , , , , , , , , , , , , , , ,	79,300	79,310	34,160	42,176	37,990	38,504	51,777	45,503
95		York St John University		71,261	77,478	43,944	42,887	43,413	45,634	45,277	45,449
96 97		University of Huddersfield Nottingham Trent University	59,043	78,375 59,866	77,129 59,671	43,644 43,112	43,494 45,369	43,554 44,398	44,275 43,715	46,196 46,633	45,445 45,416
98		Stranmillis University College	39,043		39,071	44,684	46,392	45,408	44,684	46,392	45,410
99	119	Royal Scottish Academy of Music and Drama				44,211	44,439	44,380	47,418	44,611	45,370
100		University of Ulster	61,797	64,329	63,737	40,322	43,425	42,093	42,207	47,428	45,339
101		University of Worcester University of East Anglia	64,167	68,030	89,008 67,335	42,613 39,917	44,171 41,678	43,326 40,910	44,067 41,731	46,829 47,520	45,337 45,240
102		Canterbury Christ Church University	04,107	68,717	67,374	42,750	45,654	44,076	43,314	47,320	45,225
104		Middlesex University	56,785	60,497	59,590	43,181	44,859	44,017	43,708	46,602	45,207
105		Leeds Metropolitan University	61,417	59,152	59,743	43,779	44,692	44,309	44,430	45,743	45,205
106 107		University of Hull University of Plymouth	62,609 74,085	62,858 62,140	62,808 63,831	42,343 41,088	43,167 43,674	42,863 42,571	43,690 42,515	45,971 46,800	45,174 45,119
108		University of the West of Scotland	14,000	58,304	58,403	43,989	45,121	44,622	44,176	45,749	45,070
109		Bangor University	63,419	71,296	70,062	38,492	42,247	40,647	39,999	48,192	45,030
110		University of Durham	65,390	71,872	70,942	36,928	40,295	39,228	39,500	47,112	44,936
111 112		Bishop Grosseteste University College Lincoln University of Exeter	68,552	73,861	73,051	44,869 36,594	44,508 39,417	44,737 38,286	44,869 39,221	45,025 48,015	44,927 44,907
113		Newman University College	00,002	75,001	73,031	44,102	45,901	44,869	44,102	45,901	44,869
114		Trinity Laban Conservatoire of Music and Dance				44,131	45,310	44,854	44,131	45,310	44,854
115		University of Lincoln	63,169	73,937	71,117	40,780	42,484	41,828	42,403	46,294	44,845
116 117		Sheffield Hallam University Northumbria University	68,785 61,843	64,055 62,200	65,155 62,110	42,100 42,890	43,974 45,116	43,163 44,120	43,189 43,282	45,917 45,951	44,777 44,775
118		Edinburgh Napier University	01,043	62,295	61,820	43,915	43,302	43,539	44,332	44,885	44,773
119	86	Southampton Solent University		66,017	66,221	41,896	44,469	43,832	42,652	45,175	44,552
120		Edge Hill University		54,633	55,038	43,474	45,085	44,118	43,593	45,798	44,510
121 122		University of East London St Mary's University College, Twickenham	60,710	59,647	60,001	41,482 43,493	44,896 45,263	43,426 44,475	42,448 43,683	45,989 45,084	44,486 44,459
123		Teesside University		61,619	62,088	43,493	45,265	44,475	43,302	45,395	44,459
124		University of Hertfordshire	68,753	70,610	70,206	41,197	43,112	42,226	42,188	45,961	44,283
125		University of Cambridge	76,855	79,006	78,714	36,243	40,387	38,886	38,438	46,986	44,146
126 127		Queen Margaret University University of Sunderland		65,577 56,420	65,827 55,809	41,535 41,904	42,991 44,051	42,060 43,215	42,683 42,421	46,313 45,076	44,085 44,068
128		University Or Sunderland University College Falmouth		30,420	33,809	41,571	44,051	43,215	42,421	45,452	44,062
129		University College Plymouth St Mark and St John				42,639	42,961	42,795	42,811	45,045	43,923
130		University of Central Lancashire	60,672	60,853	60,806	41,374	43,867	42,757	42,073	45,220	43,854
131		Staffordshire University	70,111	60,720	63,020	42,608	41,638	42,041	44,015	43,653	43,799
132 133		Guildhall School of Music and Drama University of Northampton		 55,263	 55,517	41,592 42,121	45,023 44,234	43,782 43,264	41,592 42,295	45,023 44,815	43,782 43,685
134		University of Winchester		60,238	66,255	41,275	41,639	41,455	43,712	43,613	43,662

38 Times Higher Education 1 April 2010 Times Higher Education 39

					AVE	DACE CAL	LARY OF FU	III TIME	лелпеми	C CTAEE 4	200 2000
			Р	rofessors (£)		Not	t professors (:	E)	All full-tin	ne academic	staff (£)
08-09	07-08	Institution	Female	Male	All	Female	Male	All	Female	Male	All
135	112	Birmingham City University	50,383	51,144	50,883	42,734	43,469	43,194	43,045	43,824	43,533
136		University of Bedfordshire		72,857	71,793	39,390	43,002	41,238	40,284	46,082	43,362
137		Bournemouth University		62,342	63,345	40,014	43,815	42,146	40,367	45,333	43,244
138		University of Chester			49,583	41,645	44,138	42,902	41,858	44,342	43,117
139		Leeds Trinity University College				41,700	42,359	42,025	43,761	42,359	43,085
140		Swansea Metropolitan University				41,730	43,000	42,617	41,995	43,395	42,975
141	150	University of Wales, Lampeter				41,067	42,499	41,894	41,550	43,954	42,974
142	152	Glyndwr University		75,820	72,021	40,964	41,810	41,435	41,328	44,179	42,951
143	139	Coventry University	83,218	75,104	77,422	39,845	43,234	41,690	40,803	44,673	42,932
144	155	Thames Valley University		78,246	75,004	41,658	41,971	41,820	42,013	42,993	42,524
145		University of Oxford	87,503	87,090	87,130	36,780	41,980	39,991	37,491	45,396	42,493
146	147	<u> </u>				40,955	43,614	42,442	40,955	43,614	42,442
147	129	University of Abertay Dundee				40,043	43,517	42,210	40,043	43,618	42,279
148						42,379	41,792	42,079	42,509	41,981	42,239
149		Aberystwyth University		68,531	68,230	35,748	39,046	37,831	36,819	44,383	41,877
150		Trinity University College, Carmarthen				40,012	42,802	41,287	40,012	42,802	41,287
151		, ,		53,479	53,275	36,631	40,867	38,977	37,646	43,390	41,047
152	(n/a)	University Campus Suffolk				40,883	40,158	40,534	40,883	40,158	40,534
153		University of Derby		65,736	65,057	38,570	39,876	39,278	38,749	41,629	40,354
154		University of Wales (central functions)				35,227		38,924	35,227		40,217
155		Institute of Cancer Research		96,258	91,931	34,730	39,348	36,823	35,785	44,785	40,033
156		UHI Millennium Institute					37,207	35,246	202	41,885	39,748
157 158		Liverpool Institute for Performing Arts The Arts University College at Bournemouth				36,392	40,829 39,288	39,654 38,160	36,392 36,094	40,829 39,288	39,654 38,160
159		Writtle College				36,094 32,863	39,423	36,520	32,863	39,423	36,520
160		Scottish Agricultural College				31,678	38,375	35,805	31.678	38,375	35,805
161		Leeds College of Music					35,122	35,176	31,070	35,122	35,176
162						32,600	33,765	33,168	32,600	33,765	33,168
163		Heythrop College				35,775	23,916	27,165	35,775	23,916	27,165
		Did not share data				00,	20,020	21,200	00,	20,020	,
	154	University College Birmingham									
		Liverpool Hope University									
		London Metropolitan University									
		Total England	70,841	75,488	74,597	40,916	43,628	42,519	42,862	48,997	46,660
		Total Scotland	71,209	74,383	73,853	40,143	42,607	41,641	42,335	48,845	46,515
		Total Wales	69,462	74,949	74,260	40,155	43,220	41,994	41,511	49,053	46,313
		Total Northern Ireland	64,241	69,991	68,929	40,477	43,305	42,141	42,070	48,148	45,837
		Total UK	70,670	75,174	74,341	40,786	43,484	42,387	42,721	48,962	46,607

represents a percentage calculated on a population of 52 or fewer individuals or an average based on a population of seven or fewer. University College Birmingham, Liverpool Hope University and London Metropolitan University would not allow Hesa to share their data publicly. (Liverpool Hope and London Met were the only omissions from last year's table.) Totals are based on all institutions.

Source: Hesa Staff Record 2008-09, Higher Education Statistics Agency

Tables compiled and audited by Grant Thornton on behalf of Times Higher Education.

the salary range is less

female professors earned

an average of £70,670,

average of £75,174, a

pay gap of 6 per cent.

remain. At the London

Some peculiarities

marked. In 2008-09,

male professors an

THE DIFFERENCE BETWEEN MEN AND WOMEN? 14 PER CENT

and pro-rector are also

statistics because they

included. This completely

skews gender comparison

are both male," she says.

Ceri Goddard is chief

"It's shocking that 40

The pay data reveal that a gender gap still exists in higher

education. According to figures from the Higher Education Statistics Agency, male academics still earn more on average than their female counterparts. In 2008-09, men took home an average salary of £48,962 across all academic grades, while women had to settle for just £42,721 - a gap of 14 per cent. But there is some

good news. The pay gap is Business School, there narrowing slightly year on is a £36,683 gulf year. In 2007-08, women between the average collected £39,547 while salary for men and that men pocketed £45.809. for women. A spokeswhich meant a pay gap of woman attributes this to 16 per cent. More notable the small number of is the fact that the woman in senior posts. difference at the top of

"While the London **Business School contin**ues to be successful in increasing the number of female faculty, many are recruited at junior levels, which accounts for the disparity between male and female salaries. We actively work to narrow

the gap. We routinely scrutinise faculty salaries to ensure the school does not discriminate on the basis of gender."

At the Royal College of Art, men earn almost executive of the Fawcett £20,000 more than their Society, which fights for female colleagues. A equality in the workplace. spokeswoman for the RCA She says the figures for explains that the college higher education reflect a has a total of 38 full-time wider pattern in society. staff and that it works primarily with practising

years after the Equal Pay artists and designers. Act this is still the case. "As all academic staff Young women may be are included in Hesa's leaving college with higher figures, both the rector qualifications than men,

but after only four years the men's salaries take over. A large part of this is nothing to do with time out for childcare but straightforward discrimination.

"The current equality

bill going through Parliament is a step in the right direction, but we need a whole package of measures including tougher requirements on employers, more flexible working and better paid and more part-time

for the Russell Group, £247,798 for the 1994 Group, £222,460 for the University Alliance, £214,965 for Million+, £205,411 for nonaligned institutions and £156,005 for GuildHE.

Wendy Piatt, director-general of the Russell Group, says: "Russell Group universities are world-class, multimillion-pound organisations that need to attract vice-chancellors of the highest calibre and experience if they are to weather these troubled economic times. The leadership of a university is crucial for its success.'

he 7.1 per cent rise in average salaries enjoyed by academics across all grades may be the last fruit of the good times for a while. The atmosphere of the 2010-11 pay negotiations is likely to be fraught. Unions will aim to ensure that this year's settlement reflects rising inflation, while employers will say government funding cuts tie their hands.

Academics now earn, on average, as much as senior civil servants in local government, who according to the Office for National Statistics, could expect to take home about £47,000 in 2009. A professor earns as much as a GP, pocketing an average of £74,341 in the past academic year.

Research-intensive universities no longer provide the career academic with a substantial salary premium. The impact of the pay framework means the differential in academic remuneration between the oldest and newest universities is ever shrinking. In 2008-09, academics working in Russell Group institutions received an average salary of £47.780, while their Million+ counterparts earned £44,677.

Three universities – Liverpool Hope, University College Birmingham and London Metropolitan University – refused to allow Hesa to share their staff data publicly (Liverpool Hope and London Met were the only omissions from the table last year). And for the first time, Hesa has collected information about average salaries only at professorial level and all other grades. It is no longer possible to make comparisons on the disparity in pay between senior professors and postdoctoral researchers in their first academic post.

Nevertheless, the bald averages conceal a diverse picture. London Business School pays its staff an enviable average salary of £146,459, and its professors – at the very pinnacle of their business career - are rewarded for their success with a healthy £190,409.

A spokeswoman for LBS says: "It is common practice for professors at many of the world's top-ranked business schools to receive generous remuneration packages; and to compete in this global market, we have to apply worldwide conditions of service and remuneration if we are to attract and retain the best thinkers."

City University, which includes Cass Business School, also paid a high average salary, with its academics pocketing £57,309. A spokeswoman for the university says it "aims to provide the highest standards of education, research and knowledge transfer, by attracting and retaining the best academic staff".

At the London School of Economics, academics are also comparatively well off,

taking home an average salary of £57,147 across all grades. A spokesman says the institution is "prepared to pay well to help attract the best staff in a competitive market". The figure also reflects the added cost of living and working in central London, he explains.

But at the bottom end of the scale, academic bank balances are less well nourished. At Heythrop College, the specialist philosophy and theology college of the University of London, staff are paid an average of £27,165 year – almost half the national average. But the Jesuit-founded college is unique. Many of the 35 staff are deeply religious people, working out of a sense of duty and commitment to education. A stipend, in some cases just £9,000 per annum. is given directly to charity. As Peter Brook, development and communications manager at Heythrop, explains, it is part of the special culture of the college. "If they are Jesuit or a nun, they are 'covenanted'," he says. "It goes to charity. We never see it."

The University of Derby pays an average of £40,354 to its academic staff. Martyn Holden, director of human resources, says the Hesa figures reflect the amount of further education offered by the university at its Buxton campus.

Twenty I

"The requirements of staff teaching in



To compete in this global market, we have to apply worldwide conditions of service and remuneration if we are to attract and retain the best thinkers

further education, which has a reliance on hourly paid staff, are different from those employed within higher education - and these are reflected in the different pay scales that apply," he says. The university estimates that academics working in higher education at the university earn an average of £41,338. "We recognise that is below the median for the sector, but it does reflect the different demographics of this institution."

At first glance, the Hesa statistics appear to produce some unexpected results – the

University of Worcester, for example, pays its professors a staggering average salary of £89,008, more than the University of Oxford and Imperial College London. But a spokeswoman says it had been advised by Hesa to include the salaries of its vice-chancellor and its deputy vice-chancellor, both professors, in the calculation. "If these two posts are removed, the university's average salary for its professors is £64,613.92," she says.

The University of Chester says it "does not recognise" Hesa figures that reveal an average salary of £49,583 for its professorial staff. Tim Wheeler, the vice-chancellor, says: "According to the basic scale adopted in the summer of 2006, updated periodically, reflecting the pay scales in 2008-09, the basic professorial salary range is between £49,096 and £52,086, with the average at this level of £51,840." Wheeler adds that Chester has no clinical staff and many professors are working on "fractional appointments" with industry and the public sector, factors that drive down the average

For academics in the springtime of their career, the University of the Arts London is the place to start job hunting. It pays an average of £53,922 across all non-professorial grades. "University of the Arts London has worked hard over the past few years to put in place a pay structure that suitably rewards our highquality staff and ensures that our students have access to leading practitioners and teachers," a spokeswoman says. "Many of those staff have specialisms that are much in demand in the creative industries, and therefore we need to offer competitive pay rates to attract and retain them."

Non-professorial academics working at Aberystwyth University, however, draw £37,831. A spokesman for the university questions the figure. "We will be looking closely at the data and at the basis on which the returns were made, so as to ensure that there are no inconsistencies," he says.

Negotiations on the national pay award for 2010-11 are already under way, with the five higher education unions submitting a jointly agreed claim for a minimum 4 per cent increase. This is needed not just to keep wages in line with inflation next year, but to cover the gap between cost of living rises and this year's 0.5 per cent settlement, the unions say.

In their formal claim, the unions argue that this year the employers "were calling for pay restraint in the full knowledge that over recent years the mean average of vice-chancellor and principal pay had increased by much greater rates than the vast majority of those employed by the sector". The unions say they will be "studying the forthcoming THE survey closely as it appears that senior management have not been practising what they preached".

Ucea will repeat its argument that heads of institutions who stayed in post in 2008-09 had a rise "broadly in line" with the rest of staff.

An interesting element of the unions' claim is for vice-chancellors and professors to be brought on to the national pay spine, so they receive the same pay increases as the rest of staff. The desire to know just how much is in each other's pay packets continues to be a powerful force in higher education. •

40 Times Higher Education 1 April 2010